



Declaration of interests of members, alternates, observers, and experts of the Management Board

Name of the member/alternate/expert		Dr. Ulrike Hornung		
Nationality Position		german Head of Directorate M (Migration, Refugee, European Harmonization)		
yes, please indicate details b Type of interest (e.g., shares, financial interest,	Name of the entity		Belongs to you, family or friend?	Current or ceased interest?
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150				
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association with NGO, etc.) Work previously carried ou of potential conflict of internance	t related to	the remit of	the Agency and which o	could cause a situati
) Work previously carried ou of potential conflict of inter	t related to	the remit of	the Agency and which o	could cause a situati

I, Dr. Ulrike Hornung, hereby declare on my honour that to the best of my knowledge neither I nor my close family members and friends have any personal or business interest in or potential for personal gain from any of the organisations or projects and that the disclosed information is correct and that



no other situation of real or potential conflict of interest is known to me. I undertake to inform the secretariat of the Management Board of any change in these circumstances, including, if an issue arises, during the course of my term on the Management Board.

Date: 19 January 2023

Signature:

Celilu K